

**Roland Arthur Lawrence**  
**2320 Hyatt Regency Shanti 18**  
**Chak Cheung ST Shatin HONG KONG**

Date:

To

The Board of Directors  
**Carlsberg India Private Limited**  
4th Floor, Rectangle No.1  
Commercial Complex, D4, Saket  
**New Delhi- 110 017**

**Sub: Resignation**

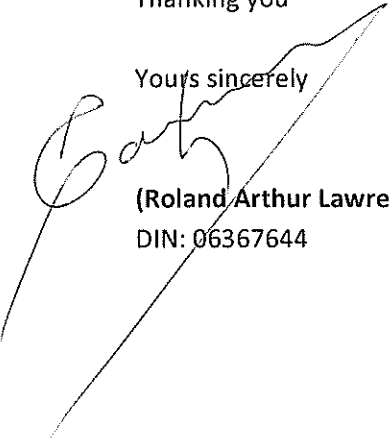
I hereby tender my resignation pursuant to the provisions of Section 168(1) of the Companies Act, 2013 read with Companies (Appointment and Qualification of Directors) Rule, 2014 from the office of Director of Carlsberg India Private Limited (Company) with immediate effect.

I would like to thank the Board of Directors of the Company for providing their assistance and co-operation to discharge my duties during the tenure of holding office of Director of the Company.

Further, all the roles, responsibilities and authorisations assigned to me by the Board, during my tenure as Director shall also stand ceased with immediate effect.

Thanking you

Yours sincerely



**(Roland Arthur Lawrence)**  
DIN: 06367644