Lee Peng Chow FLAT A 6/F BLK 12 Double Cove Summit, 8 WU KAI SHA RD, MA ON SHAN NT HONG-KONG

Date:

To
The Board of Directors
Carlsberg India Private Limited
4th Floor, Rectangle No.1
Commercial Complex, D4, Saket
New Delhi- 110 017

Sub: Resignation

I hereby tender my resignation pursuant to the provisions of Section 168(1) of the Companies Act, 2013 read with Companies (Appointment and Qualification of Directors) Rule, 2014 from the office of Director of Carlsberg India Private Limited (Company) with immediate effect.

I would like to thank the Board of Directors of the Company for providing their assistance and cooperation to discharge my duties during the tenure of holding office of Director of the Company.

Further, all the roles, responsibilities and authorisations assigned to me by the Board, during my tenure as Director shall also stand ceased with **immediate effect**.

Thanking you

Yours sincerely

(Lee Peng Chow) DIN: 08205090